

Appendix C: Project Performance – end of December 2022

Programme / Project Name	Description / Outcome	Original Completion Date	Current Completion Date	RAG	Status	Latest Project Update	Service Area	Project Sponsor	Project Lead
Market Towns Programme	Programme to Regenerate St Neots, St Ives, Ramsey and Huntingdon. Building on the work of Prospectuses of Growth (St Ives, Ramsey and Huntingdon) and Masterplanning work undertaken for St Neots.	31/03/2024	31/03/2025	G	In Progress	December 2022 update: Project made up of two significant parts: 1) The pedestrianisation of parts of the Great Whyte street 2) The design, construction and delivery of a market produce hub to be located in the pedestrianised area. November 2022, the CPCA Board approved funding for the delivery of the Produce Hub. This is the more sizeable portion of the project, whilst the pedestrianisation scheme is effectively enabling works. With the award of funding HDC can now work towards initiating the project and developing a project plan for delivery over the next 18 months. RAG status is green for Time, budget/costs, scope, benefits and outcomes and resources.	Strategic Planning	Pam Scott	Seamus Cleary
Accelerated Programme	A programme of short-term interventions to support the market towns of St Ives, Huntingdon and Ramsey and respond to challenges associated with COVID 19.	31/03/2022	31/03/2022	G	In Progress	December 2022 update: Delivery of all live projects progressing as planned and now absorbed as a project into the Market Towns Programme of work. The controls for time, budget/costs, benefits, outcomes and resources will be actively managed as part of the wider programme of work, with designated resource assigned to the successful delivery of these works. Options for use of unallocated funding being considered alongside UK Shared Prosperity Fund and Cambridgeshire and Peterborough Combined Authority (CPCA) Local Growth Fund bid for Ramsey. Proposed use of unallocated accelerated delivery funding to be taken to the CPCA for ultimate approval.	Development	Pam Scott	Seamus Cleary
Affordable Housing Delivery Project- 13 sites	Yr1: Review of 42 sites, establishing package of sites for affordable housing and competition to find delivery partner. Cabinet approved sale of 13 sites to Longhurst Group. Exchange of contracts target date Jan 2021. Project brief to come to WP Board on 15 December. Yr2: Longhurst to obtain planning permissions, complete land purchase of viable sites and start on site. Land value could be used for Private Rented homes. Yr3&4 Developments to be completed by March 2023.			A	In Progress	December 2022 update: Longhurst have taken longer than expected to deliver a scheme at Station Road Warboys that picks up on the issues raised by planners. Until this site receives planning permission no other sites will be submitted this is to prevent high levels of abortive costs on Longhurst part. There has also been a high turnover of staff at Longhurst which hasn't helped with the momentum of the scheme.	Development	Kate McFarlane	Pamela Scott
CPP - eBilling	Delivers an eBilling capability that will allow residents to request online council tax bills, letters and benefits statements and letters	TBC	TBC	R	On Hold	December 2022 update: this work was in the Service Plan for delivery in 22/23. However the unplanned work on Energy Bills Rebate the Government told us to deliver (supporting c62k households with c£9.4million of funding) was a higher priority and was delivered on time and to budget. With two further additional energy bill initiatives and further unexpected allocations to be distributed to residents currently eligible for the Council Tax Support scheme a review on the viability and feasibility of proceeding with this project in 23/24 is required. A decision on when to reinstate this project will be taken in Q4.	Revenues & Benefits	John Taylor	Amanda Burns
OL Ramsey Decarbonisation Project (Funded via Salix - BEIS Section 31 grant)	Implementation of energy and sustainability measures to reduce carbon usage.	31/09/2022	03/03/2022	G	Completed	December 2022 update: Successfully delivered on time and budget. No further reporting required	One Leisure	Paul France	Matthew Raby
Hinchingbrooke Country Park	Business Plan investment to return site to non-subsidy. Subject to agreement of long lease with County Council	31/12/2023	31/12/2023	A	In Progress	December 2022 update: Cabinet agreed new business case 21/09/2022. Feedback from pre-app received and additional information required before progressing to full planning (January 2023). Potential to stack procurement and claw back time. October onwards - public consultation of concept plans, to be included in planning application. Play areas installed with good feedback.	Operations	Neil Sloper	Judith Arnold
New HR system	Full OJEU tender to replace the existing HR and Payroll system with a new, modern, cloud-based solution which better integrates with other systems (e.g. active directory, Tech1 etc.)Joint procurement with CCC and SCC, Procurement lead is CCC. PM is external consultant.	01/10/2021	01/04/2022	G	Completed	December 2022 update: Successfully delivered on budget. No further reporting required	HR	Oliver Morley	Kate Gilbert Randeep Singh (PM)

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Civil parking Enforcement	The Council will be undertaking the process to decriminalise parking; with the enforcement of on-street parking offences currently falling within the remit of the police as a criminal offence, this process enables a Local Authority to undertake enforcement covering several common on-street offences under civil powers (Civil Parking Enforcement).	01/07/2023	01/07/2023	G	In Progress	December 2022 update: Deliverables to date over the last quarter <ul style="list-style-type: none"> • Redraft Parking Orders • Confirm charge/permit cost plan and identify current appeals process • Draft requirements for Enforcement and define current waive/reject rationale 	Operations	Neil Sloper	George McDowell
Godmanchester Fish Pass	Funding of repair/renovation to sluice structures, Mill Steps site, and potential additional fish/eel passage. None of this is HDC money.	30/11/2021	30/11/2021	G	Completed	December 2022 update: Successfully delivered on time and budget. No further reporting required	Operations	Neil Sloper	Andrew Rogan
Wyton (North Huntingdon One Public Estate project)	Wyton (One Public Estate) To explore scale of growth potential of land north of Huntingdon, inc delivery of former Wyton Airfield, and the necessary infrastructure requirements and fiscal / legal mechanisms to ensure coordinated delivery			A	On hold	December 2022 update: Views from HDC procurement received on draft quote evaluation documents and an appropriate framework identified. Awaiting feedback on proposed procurement route. Comments from Cambridgeshire and Peterborough Combined Authority on transport section of revised brief received. Revised brief and scoring documents will be shared with board members for their views ahead of a board meeting. Place Director considering this project alongside all other priorities articulated in the planning service plan.	Place	Kate McFarlane	Natalie Elworthy
Health Inequalities Project	£250k allocation from the Integrated Care System (ICS) to address health inequalities across the district, through community engagement and support: - Set up an engagement approach with Community Groups through the Recognised Organisation (RO) network - Commission and deliver activity informed by the needs and interests of the area - to explore the mechanism for capturing and presenting all the opportunities for activity to the whole community and professionals due to support them.	01/07/2023	01/07/2023	G	In Progress	December 2022 update: Key achievements and deliverables in the last quarter: <ul style="list-style-type: none"> • 5 x Training sessions organised (40 attendees) • Promotion and support to other support services on a prevention pathway model design (online and hard copy) • Press coverage specific to each new project and community consultation activity 	Leisure and Health, Community	Director of People	Anna Bradley-Dorman
Warm Spaces	Support for local residents from the cost of living crisis and the increasing costs of fuel on our residents. The project will include (but is not limited to): <ul style="list-style-type: none"> • Preparation of a list of HDC premises that could be opened up to more intensive use by local people • Mapping of other publicly owned buildings which could also be included in the offer (County and parish councils, village and community halls etc.) • Create realistic budget and finance support for our residents • Inviting community organisations to join a Huntingdonshire wide programme, providing signposts and promotional support, as recognised facilities • Creating a financial support package for local groups for small scale grants (using the Community Chest) to invest in facilities which would assist in opening buildings. 	01/06/2023	01/06/2023	G	In Progress	December 2022 update: Key achievements and deliverables in the last quarter: <ul style="list-style-type: none"> • Dedicated website set up - 3220 hits since launch • Registration Process developed and Information Sheet for Warm Spaces to successfully set up • Extensive social media promotion (Facebook and Twitter) and press/radio coverage • Prevention Pathway in Development - online and hard copy 	Estates and partnership	Director of People	Anna Bradley-Dorman

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Huntingdonshire UK Shared Prosperity Fund (UKSPF) Programme	The UKSPF is a central pillar of the UK government's ambitious Levelling Up agenda and a significant component of its support for places across the UK. The fund has been introduced to replace the previous European Regional Development Fund (ERDF) and European Social Fund (ESF). HDC has received an allocation of £1,878M (minus a 4% admin fee) from 22/23 to 24/5 to deliver the UKSPF objectives of: - Supporting local businesses - Communities & place - People & skills The UKSPF in Cambridgeshire is administered by the CPCA and HDC has been inputting in the combined investment plan which will be considered through the CPCA governance structures during July 22, prior to submission in Central Government on 1 Aug 22.	31/03/2024	31/03/2024	A	In Progress	December 2022 update: Funding has been confirmed and will be awarded in FY 23/24. Initial planning work is continuing to be worked through across the agreed areas of work: - Business support (a number of packages to be awarded to support local business development and growth) - Active travel (to undertake 6 feasibility reports on the active travel opportunities across the district) - Vibrant communities (a package of funding for local communities to grow and develop their communities to the benefit of residents and businesses) - Community skills and employability provision (go develop the community support for job clubs and similar initiatives) - Ramsey Great Whyte Improvement Project (additional funding for the expansion of the local economy in Ramsey)	Economic Development, Regeneration & Housing, Community Services & Environment	Director of Place	TBC
Biodiversity for All	To accelerate the delivery of measurable biodiversity net gain in Huntingdonshire, delivering the aspiration of Doubling Nature through: • Faster and more direct action on our own land engaging the community • Pilot projects with Parish Councils and other landowners to roll out similar projects. • Pilot projects with community organisations and groups to develop skills and community • Delivery models to enable the delivery of more biodiversity in the future.	31/03/2024	31/03/2024	A	In Progress	December 2022 update: The final agreement of the Green Skills project is yet to be finalised which may delay the start date for this work. The rewilding work will coincide with the release and promotion of the climate strategy and a public facing webpage is being developed to inform residents of the reason for new approach. This month's achieved deliverables: • Agreement of HCP as the pilot site for the Green Skills Project • 7 of the 11 MKA audits have been completed • Groundworks have reviewed and signed the contract for the Green Skills project	Operations	Assistant Director Strategic Insight and Delivery	Nick Massey
St Neots Riverside Walks	CIL funded project to improve pathways via surface improvement and widening, adjust path, upgrade existing lighting, resurface bench pads and improve signage.	12/12/2022	12/12/2022	A	On Hold	December 2022 Update: As things stand the planning permission is outstanding, Current funding will not cover the planned works due to increased costs of labour and materials. This month's achieved deliverables: • Environment Agency planning objection resolved/removed • Lead Flood Authority planning objection resolved/removed • Urgent patch repair carried out to footpaths • Additional funding sought through CPCA	Operations	Assistant Director Strategic Insight and Delivery	Helen Lack